UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

IN RE: Case No. 20-12411-JLG

One Bowling GreenNew York, NY 10004 GENEVER HOLDINGS LLC,

March 9, 2021 12:01 p.m. Debtor. .

TRANSCRIPT OF:

- 1) CASE CONFERENCE (DOC #3); ADJ FROM 12/8/2020, CONTINUED FROM 1/12/2021, CONTINUED FROM 2/3/2021, CONTINUED FROM 2/11/2021, ADJ FROM 2/18/2021.
- 2) MOTION TO EXTEND EXCLUSIVITY PERIOD FOR FILING A CHAPTER 11 PLAN AND DISCLOSURE STATEMENT (DOC #51); ADJ FROM 3/3/2021.
- 3) MOTION FOR RELIEF FROM STAY (DOC #12); MEMORANDUM OF LAW (DOC #13); DECLARATION OF EDWARD MOSS, ESQ. (DOC #14); RESPONSE TO MOTION AND RESERVATION OF RIGHTS (DOC #22); OBJECTION OF BRAVO LUCK LIMITED (DOC #21); PACIFIC ALLIANCE ASIA OPPORTUNITY FUND L.P.'S REPLY (DOC #41); DECLARATION OF EDWARD MOSS, ESQ., IN SUPPORT (DOC #42); ADJ FROM 1/12/2021, CONTINUED FROM 2/3/2021, CONTINUED FROM 2/11/2021, ADJ FROM 2/18/2021.
- 4) MOTION OF PACIFIC ALLIANCE ASIA OPPORTUNITY FUND L.P. FOR AN ORDER UNDER 11 U.S.C. 1112(B) CONVERTING THE DEBTORS CASE TO A CASE UNDER CHAPTER 7 OR, IN THE ALTERNATIVE, FOR AN ORDER UNDER 11 U.S.C. 1104(A) APPOINTING A TRUSTEE TO ADMINISTER THE DEBTORS ESTATE (DOC #35); MEMORANDUM OF LAW (DOC #35); DECLARATION OF EDWARD MOSS IN SUPPORT (DOC #37); OBJECTION OF BRAVO LUCK LIMITED TO MOTION (DOC #44); CONTINUED FROM 2/3/2021, CONTINUED FROM 2/11/2021, ADJ FROM 2/18/2021.

BEFORE HONORABLE JAMES L. GARRITY, JR. UNITED STATES BANKRUPTCY COURT JUDGE

Proceedings recorded by electronic sound recording, transcript produced by transcription service.

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25 -- it was on the 4th and we moved it to be coterminous so to

Yes, Your Honor. I think we moved it from

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MR. NASH:

1 speak with the status conference.

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THE COURT: All right. Why don't we start with 3 exclusivity so we can take care of that, and then let's turn to $4 \parallel$ the status conference, and let's talk about the settlement 5 agreement.

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MR. NASH: Yes, Your Honor. Kevin Nash for the In many respects the motion on exclusivity maintains debtor. status quote, and it dovetails into the proposed settlement agreement. Under the terms of the proposed settlement agreement there is a sales process that has been I would say in a, and it's not exaggerating, carefully negotiated among 12 various parties, and the end game would be to complete a sale 13 through a confirmed plan.

So I did think it was a good idea to move to extend exclusivity. I don't believe anybody has opposed it, and it really does set the stage I think for the proposed settlement.

THE COURT: All right. And the dates that you would 18 like for the exclusivity.

MR. NASH: Right. I -- Kevin Nash again, I didn't want to go out too far to get ahead of ourselves, so I believe we did 60 days extending exclusivity with the corresponding 60 days on solicitation. If we needed a further extension, depending on where things were, we would move at that time, but I didn't want to get too far ahead, so that's why I did it that 25∥ way.

THE COURT: All right. Does anyone wish to be heard? 2 So what you're asking for is to extend the debtor's exclusive period to file a plan from February the 9th to April the 12th, 2021, and the -- that period to solicit acceptances from April 12th, 2021 to June 11th, 2021.

> MR. NASH: That's correct, Judge.

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THE COURT: All right. Is there anyone who'd like to be heard with respect to this motion?

(No audible response)

THE COURT: All right. There being no response, I 11 reviewed the motion, and I find that the debtor has established cause for the requested relief. The request to extend exclusivity of a 60 period -- 60-day period as I've just set forth on the record is granted, and, Mr. Nash, you'll please submit an order.

MR. NASH: I will do that, Your Honor.

THE COURT: All right. Great. Thank you. All right. Let's talk about the status of the case, and where you are with the settlement.

MR. NASH: Yes, Your Honor. Kevin Nash for the debtor. Your Honor, as Your Honor knows, we've been carefully negotiating a proposed settlement among the major parties in interest. At this point we started with a term sheet. term sheet developed into a formal stipulation of settlement, and the formal stipulation of settlement then developed into a

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 $1 \parallel$ formal 9019 motion, which is filed, but not yet noticed because $2 \parallel$ we wanted to have the opportunity to discuss scheduling and 3 noticing with Your Honor and so forth.

So we did file it on the docket. I believe my office 5 did submit a letter to Your Honor indicating that the motion 6 had been filed, and it is filed. It's an agreement that was 7 reached between the debtor, Mr. Spelfogel on behalf of PAX and Mr. Lawall on behalf of Bravo Luck.

The U.S. Trustee has raised issues as to the 10 statutory basis of the sales officer. We've given him our 11 \parallel views of the statutory basis. I suppose that he's going to 12 weigh in on that at the hearing, but we believe that there is a 13 proper basis for the sales officer, and we have already consulted the likely sales officer, Melanie Cyganowski, that was agreed to by PAX, the debtor, and Bravo Luck. And so we intend at some point, if Your Honor permits, to move forward in that direction.

THE COURT: All right. Does anyone else wish to be 19∥ heard with respect to these matters?

MR. SPELFOGEL: Your Honor, it's Mr. Spelfogel for Pacific Alliance.

THE COURT: Yes, Mr. Spelfogel.

MR. SPELFOGEL: Thank you. Briefly just a few items. Number 1, I just want to point out that this was a very hard fought negotiation, and we're pleased to have arrived at the

resolution. It also does incorporate some comments from 2 | Sherry-Netherland, which we believe obviously speak for themselves, we believe are supportive of the framework.

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Number 2, the agreements just in broad strokes it $5\parallel$ creates a process for the sale of the primary asset here, and also provides for stay relief, essentially addressing our two motions that are pending for trustee and for stay relief. So that the issues and claims can be addressed in the state court and the BVI court.

In terms of timing, just one important thing to note, for the real estate we're advised that we're coming into the selling season for real estate in general and certainly for high end property as we get into the spring and nicer weather. Also we're advised that with the rollout and hopefully continued positive rollout of the vaccine that should create a better climate for the sales.

So we are pleased that we're hopefully moving in a $18 \parallel$ expeditious process to get a -- to get an independent party in 19 place and also engagement of a broker to get the property sold during what we believe the next -- starting in the near term over the next four to six months will be a critical period prior to the weather turning again for the sale.

And the last couple of things just in terms of clarification, the -- what's proposed right now is a 9019 settlement, as Mr. Nash stated, which just for clarity there

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1 will be a separate motion -- this is not a motion to engage the $2 \parallel$ sale officer or even the broker. There would be a separate 3 motion contemplated, which our view of that can be teed up for 4 the same time, but there would be a separate motion 5 contemplated for the approval of the sale officer.

We believe that the trustee questions that were raised and we've in discussion with them to -- in an effort to try to resolve those consensually, but we believe that those issues raised are not really 9019 type settlement objections, but more in the nature of objections to the mechanics and the framework for a sale officer engagement, which again would be a separate motion, and the hope is to work those out.

And just the last of couple things, in terms of the name use sale officer, there's been some questions or concerns raised with that. Frankly, it is a CRO type of entity because this is a one-asset real estate case, and there are not day-today operations because of the nature and the narrowed scope of engagement. The main important piece of the case is to get the 19 property preserved, maximized and sold, hence the name sale officer. We're hopeful that people don't get hung up with the name.

Then, lastly, Your Honor, we believe that in terms of the scope, and obviously we would address this further at the hearing to approve, but in terms of the scope, we believe that the scope is proper. We believe that would be fleshed out more

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in detail in the sale officer motion, but we believe that it's 2 proper and that courts in the Southern District have approved independent restructuring type officers with a wider -- with a 4 wide variety of scope anywhere from taking full control over a 5 debtor to some hybrid to assist frankly where there are difficulties and issues between a debtor and major creditor groups or a creditor committee in moving the case forward and where it would be beneficial to have the input and the insights of a third party. The engagement would be by the debtor, but reporting and engaged by the Court by court order.

So with those clarifications or additions in mind, we 12 \parallel just wanted to conclude by saying that we would ask the Court, obviously subject to everybody else's comment, but we ask the Court to put -- to schedule this, again, subject to Your Honor's calendar, on some kind of shorten notice for approval for the settlement.

We would also envision, again, subject to everybody 18 delse's weigh in, but we would envision having a motion for engagement, a separate motion for engagement of a sale officer that could be teed up on a similar time frame, and just because of the selling fees and then the fact that there are several moving parts and that once -- assuming approval, once the sale officer is appointed they would then need to engage with a broker. We're hopeful to be able to move that as promptly as possible, so that we can have a chance at maximizing value.

1 Thank you, Your Honor.

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THE COURT: All right. Anyone else? Mr. Lawall, do 3 you wish to be heard?

MR. LAWALL: Judge, thanks, and, again, good 5 afternoon. Bottom line here, nothing happens without Your 6 Honor's approval, and it's an independent who will come in, market the property, which is obviously very unique, and then the sale proceeds will go into escrow.

So I think the ultimate goal, Your Honor, that we 10 | told you we were trying to accomplish we have, including providing a vehicle for paying the go forward maintenance fees for the Sherry. So that's all I have, Your Honor. Thank you. 12

THE COURT: All right. Thank you. Mr. Sasson, do 14 you wish to be heard?

MR. SASSON: Yes, thank you, Your Honor. Just to I 16 think reiterate some of the comments, we are supportive -- the Sherry is supportive of the framework that's set forth in the settlement agreement. There are, as you mentioned, some 19 provisions that probably belong more in an order. So we would, you know, like to see the proposed order approving the settlement agreement to make sure some of them are in there. For instance, lifting the stay to allow the Sherry to apply the go forward maintenance payment against the deposit it holds, things like that. So we'd reserve on that. But, again, to 25 reiterate we are supportive of the framework.

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THE COURT: All right. Thank you. Mr. Morrissey, do 2 you wish to be heard?

MR. MORRISSEY: Yes, Your Honor. Thank you. Richard Morrissey for the U.S. Trustee. First, just to note a calendar 5 matter. In addition to the case conference and exclusivity 6 motion, I believe that Pacific Alliance or PAX's motion to lift the stay and to convert or have a Chapter 11 Trustee appointed are also on today's calendar, although obviously they're not going forward today. I just wanted to note that for the record.

Your Honor, also as a purely administrative matter, anticipating that the Court might ask this question, the debtor is current with respect to operating reports through January. The fourth quarter quarterly fee has not been paid yet by the debtor. It's only a minimum of \$325, but I thought I would get that minor issue out of the way at the beginning.

Your Honor, with respect to the 9019 motion, I've had a few discussions with Mr. Spelfogel on this, and although, as 19 he says, the 9019 settlement is not tantamount to approval of the retention of this what they're calling a sales officer, it sort of -- that retention is integral to the 9019 motion I believe. It's not something that it seems could be severed.

Now, the U.S. Trustee would not have an issue with other aspects of the 9019 motion. For example, the provision 25 ∥ that certain matters are going forward in state court or in the BVI court, the U.S. Trustee has no issue with that.

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But we do have an issue, Your Honor, with this concept of something that we've never heard before, which was a 4 sales officer, and although we've certainly had discussions, as $5 \parallel \text{Mr. Spelfogel has mentioned, sort of the question of what's in$ a name, the CRO is a concept that is not found in the Bankruptcy Code, but having said that, we've had plenty of chief restructuring officers in cases.

The U.S. Trustee would not be opposed to a chief 10 | restructuring officer in this case provided that it is in compliance with what we call the J. Alix protocol for such officers, someone who is going to run the case, not just be a sales officer, but do the case, do the plan and everything that goes along with it. And this is not that complicated a case, so I don't see this being a case where a CRO would have to be involved in, you know, claims objections regarding multiple claims, but it would have to get involved in more than just the sale.

Your Honor, the settlement agreement and the motions for approval of the settlement agreement, it's a little internally inconsistent in that in some places it seems that the debtor is to do the retention of the person, not only of the sale officer, but also of the broker, and in other cases it seems that it's supposed to be an independent third party that 25 \parallel the parties collectively are retaining the person. So I think

1 that has to be cleared up.

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With respect to the broker, Your Honor, there's a 3 provision in the settlement agreement, and I realize that's not 4 on for adjudication today, but I think it's helpful to bring 5 this up now, it says that the sales officer shall select the 6 real estate broker to be employed by the debtor's estate in the sales officer's business judgment. There's an easy fix to that, Your Honor, which I mentioned before which would be the retention of a CRO. A CRO could certainly select a real estate broker to be employed by the debtor's estate in the CRO's business judgment.

So I think that if we resolved the CRO issue, the 13 broker issue that we have would be resolved right along with it. So I think that would be a much easier approach, but I don't think, Your Honor, that we can bifurcate or separate or sever the notion of the sales officer retention from the 9019 motion. Obviously the two could be heard on the same day, but 18 the U.S. Trustee cannot imagine a scenario where we would not object to the 9019 motion, but we would object to the retention of the sales officer. The U.S. Trustee --

> THE COURT: (indiscernible) --

MR. MORRISSEY: -- of course stands -- go ahead.

THE COURT: I'm sorry. I apologize, Mr. Morrissey. Your point is or am I correct that your point is that your

office in the current status of the 9019 and of the settlement

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agreement, your office isn't able at this point to support it 2 because you're looking at this saying in effect that really the -- you're not at this point prepared to recognize the sale 4 officer, and so your point is, look, if we're going to be $5\parallel$ objecting to that, right, we really ought to hear everything at once because you can't get approval of the 9019, or at least where things stand from your office's perspective, it's almost irrelevant who the sale officer might be. The issue is can they move in that direction, can they through their agreement create the office of sale -- you know, sale officer and then fill it later, right, is that your point, or at least that you've got to resolve whether or not they can appoint the so called sale officer before he can do anything else?

MR. MORRISSEY: That is correct, Your Honor.

THE COURT: All right. I interrupted you, and I apologize for that. You were saying some other things.

MR. MORRISSEY: Yeah, again, the U.S. Trustee 18 certainly stands ready to talk to the parties about installing a CRO because the only alternative that I see, Your Honor, is what PAX wanted originally, which was the appointment of a Chapter 11 Trustee, and either the debtor can be the debtor-inpossession, the debtor retaining a broker to sell under a conventional Chapter 11 DIP arrangement, or we can have a CRO, as I just described, or the debtor's -- or PAX's motion for a Chapter 11 Trustee or in the alternative for a Chapter 7

Trustee can be granted.

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But the U.S. Trustee, if this matter is not resolved, will be filing a Chapter 11 Trustee motion which is something 4 that we don't want to do, Your Honor. As Mr. Spelfogel said, 5 and I heard him loudly and clearly, as well as Mr. Nash, they 6 want this process to move quickly and not get delayed or held up by these matters, and that's why the U.S. Trustee certainly would welcome a discussion of a conventional CRO in the case, so we don't have to take that step of going for a -- the appointment of a Chapter 11 Trustee.

THE COURT: All right. Okay. Is there anyone else 12 who wants to be heard?

(No audible response)

I've some questions that I'd like to ask THE COURT: about the agreement, and one of the things that I'm curious about, and if I've missed this in the agreement, I apologize, I was looking at it earlier this morning, and just a couple of questions, (1) in the agreement it seems to me that there are obligations on the part of -- bear with me one second -- on the part of Mr. Kwok and is it -- and his son, is that -- I'm going to mispronounce his name, if somebody could help me.

> MR. SPELFOGEL: I think it's Qiang Guo if I'm --THE COURT: Yes.

MR. SPELFOGEL: My Mandarin -- my Chinese is not very good. We refer to him as Mileson (phonetic) and that would be

1 the son.

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THE COURT: Okay. My point is they are identified as They're defined terms in the definitions, Paragraph 3 parties. $4 \parallel 1$ (h) and (i), now -- and they seem to be -- there seem to be $5 \parallel$ obligations in the agreement that relate to them, or that they 6 will have -- and I -- where I'm coming to is this, if they are parties to the agreement, I don't see where they're represented.

MR. SPELFOGEL: No, Your Honor, I don't think -- I 10∥ think the intent certainly was it's Bravo Luck is the party to the agreement.

> THE COURT: Right.

MR. SPELFOGEL: And Bravo Luck is, you know, the asserted party here as either creditor and/or owner of the property. So in any event, that's certainly the view, Your Honor.

17 THE COURT: All right. Okay. And as I said, I 18 didn't --

MR. NASH: Your Honor --

THE COURT: -- have a chance -- yes?

MR. NASH: Your Honor, I think they appear -- Kevin Nash for the debtor, I think they appear in the definition because one or both are parties to the -- either the state litigation or the BVI --

THE COURT: Oh, and the BVI. Yes, I see it.

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MR. NASH: Yeah.

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THE COURT: I see it. Thank you. Thank you. May I can ask another question, in -- on Paragraph -- on Page 5, and $4 \parallel I'm$ working off of Document 62-1 and five of nine, and in $5 \parallel$ particular I'm looking at Paragraph Number 7, which is entitled 6 maintenance fees and other terms, right, and then afer that you talk about stay relief, in (a) is stay relief, (b) that's basically -- but basically this addresses in seven is the stay relief, and I'm wondering is that the correct title for the -for this paragraph? Are we missing something?

MR. NASH: Kevin Nash for the debtor. Your Honor, I 12 think the concept there was the Sherry-Netherlands was -- if I'm recalling properly, the Sherry-Netherlands was -- they wanted to make sure that there was no issue about the application of the security deposit to the maintenance arrears. And so I think they brought in the concept of stay relief as to that aspect, which is different than the overall stay relief as to the New York and the BVI actions, if I'm recalling it 19 correctly.

THE COURT: Okay. Oh, so what you're saying is that this was to address subpart (e).

MR. SPELFOGEL: Your Honor, this is Mr. Spelfogel. Ι think there's two stay reliefs contemplated, (1) the first subparagraph of that section is for stay relief for Pacific Alliance to proceed with the state court litigation, and then,

as Mr. Nash said --

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THE COURT: Yes.

MR. SPELFOGEL: -- the later paragraph is to deal with Sherry-Netherland. I think, as Mr. Sasson indicated, we 5 would look to include in the proposed order, assuming we get that far, language to make clear that the stay is modified to -- consistent with this agreement to make sure that Pacific Alliance can proceed with the state litigation and also obviously address the Sherry issue.

THE COURT: All right. I also had a question about -- okay, here's one of the places -- okay, look please in (b), Paragraph 7(b), nothing herein shall prejudice the rights of any party, including Bravo Luck and PAX, to proceed with the BVI litigation provided that PAX, Bravo Luck, Kwok and Guo, and I apologize for that, or any of his or its affiliates reserve the right to assert claims in the bankruptcy court relating to a status of a creditor, and PAX reserve all right to oppose such claims on any ground.

It goes on to say, in addition, notwithstanding anything contained herein to the contrary, nothing in this agreement shall prejudice the rights of any party, including Bravo Luck or PAX, from proceeding with any and all claims, if any, against anyone, including Bravo Luck, Kwok, Guo and any of his or its affiliates and PAX or any of its affiliates in the 25 BVI, state court or otherwise. And Bravo Luck and PAX reserve

all rights to oppose such claims in the applicable form. What 2 is the "or otherwise" supposed to address?

MR. LAWALL: Your Honor, Frank Lawall for Bravo Luck. $4 \parallel \text{You know, this is } -- \text{ sometimes this is a document when you get}$ 5 a bunch of lawyers involved always trying to look for, you 6 know, the what ifs and the ghost and what have you. I think the intent of this agreement in large part is the litigation between PAX and the other parties are -- is going to proceed either in the BVI where it's already commenced and/or the state court where they have the piercing the corporate veil argument. And then --

> THE COURT: Right.

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MR. LAWALL: -- conceptually it was the -- to the extent the litigation -- to the extent it would be determined that Bravo Luck was not the ultimate owner of the Sherry, then because Bravo Luck and other parties, you know, infused substantial monies into the -- for the acquisition of the Sherry, that the claim, and, in fact, the proof of claim has already been filed, could be pursued in the bankruptcy court should there be proceeds from the sale of the Sherry.

The "or otherwise" was really just to the extent that because of the complexity of this, that something else should come up that nobody is foreseeing at the moment, nobody -- at least from my client's perspective wanted to have a waiver of that. Is there anything that we're currently think of? No.

 $1 \parallel$ But this was more just to say the concern would be that $2 \parallel$ somebody would say, you've absolutely waived any right at any time in the future, notwithstanding unforeseen circumstances where an issue might come up before Your Honor, and I think that's what it was intended for.

MR. SPELFOGEL: And, Judge, this is Mr. Spelfogel.

THE COURT: Well, wait, I'm sorry. I'm sorry.

MR. SPELFOGEL: Okay.

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THE COURT: Excuse me. I'm sorry. I'm sorry. Wait. So, Mr. Lawall, so now if litigation goes forward in state court, and are you saying that it's in state court that it's determined, the ownership issue is determined, is that what 13 you're saying --

MR. LAWALL: No, no, no.

THE COURT: -- or in -- I'm sorry, or in the BVI the ownership issue is determined?

MR. LAWALL: That issue is now currently in play in 18 the BVI and --

THE COURT: Right, and so now -- and I'm sorry to interrupt you, but now you go forward and in the BVI it's determined -- are we saying that it's determined that the debtor does not own the property? That's a possibility.

MR. LAWALL: In the BVI, yes, that issue I understand is in play in the BVI.

THE COURT: Okay. And what we're saying here is in

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1 the first part of subparagraph (b) is that PAX, Bravo Luck, 2 Kwok and Guo, right, reserve the right to assert claims in the 3 bankruptcy. Now, again, the individuals aren't a party to this 4 agreement, and -- but what you're saying is those -- the $5\parallel$ parties to the agreement, as well as the two non-parties, 6 reserve rights to assert claims in the bankruptcy case if it's determined that they are creditors, if it's determined -- are we saying that after the BVI litigation is resolved, if it's determined that, what, that one of these entities is the owner that they then have the right to assert a claim?

MR. LAWALL: No, Your Honor, I think it would play 12 out -- and I apologize for the complexity. We've all been dealing with this for a while. It is if the owner -- if Bravo were to be determined to be the owner of this asset, then effectively I would expect that the bankruptcy would probably be dismissed, although I know that Mr. Spelfogel would say, well, we still have the piercing argument, and he would be That would still have to be resolved. correct.

THE COURT: Yeah, but -- excuse me, I'm sorry to interrupt -- wait, Mr. Lawall, I apologize.

MR. LAWALL: Sure.

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THE COURT: The piercing argument is in front of the state court.

MR. LAWALL: Right.

THE COURT: So are we saying that the BVI action goes

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1 forward and the state court goes forward at the same time?

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MR. LAWALL: Well, they -- I think that's the intent, Your Honor, is that they would both be running on parallel 4 tracks.

THE COURT: All right. So how then do you resolve 6 the piercing complaint if you don't know who owns -- I'm just confused.

MR. LAWALL: No, it's a really good point, and, no, it's -- again, Lawall, Your Honor, for Bravo. I agree it gets 10 \parallel -- it will be complex. I'm not sure that anybody has worked 11 \parallel that through yet, and given that we've got two courts here whose trial calendars are both obviously impacted by COVID and what have you, nobody knows for sure exactly when either of those issues are going to be tried.

And so I think we would just have to work it out as 16 we get down the road and see what rulings come out of either sets of litigation.

THE COURT: Well, let me just tell you one of my 19 concerns. I have real -- there are a lot of arguments being 20 made as to why this case doesn't belong in bankruptcy, and I'm, you know, prepared to move forward and to try to get something set up so that you get this asset sold and get people paid. What I am not interested in is having all that litigation brought into this court because there is no basis for us to be 25 doing that in my view.

MR. SPELFOGEL: Judge -- okay.

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THE COURT: And -- I'm sorry.

MR. SPELFOGEL: I didn't want to interrupt, Judge. It's Mr. Spelfogel. I just wanted to add to a couple of 5 clarifications from Mr. Lawall's conversation, but I'll -- when 6 you're done, Your Honor.

THE COURT: No, no, so my point is that as I'm looking at this and I'm not looking at it from a selfish perspective, I am looking at it from the perspective of, you know, again, the number of creditors, the fact that there are other jurisdictions available to resolve these claims, and a very strong feeling, very strong questions about the viability of any case in this -- you know, in this court short of an agreement for folks to get something sold and divide the assets up.

I just want to put that out there as we move forward and maybe, maybe as you're thinking about the things like what 18 the sales officer might do, and whether it's Judge Cyganowski 19 or not, whoever it is, and I'm not -- it doesn't matter who it is from my perspective until the issue is put before me, that person, we might consider whether that person could be helpful in resolving some of these issues that might not be resolved through the litigation in the various other form.

Now, I just put that out there. I'm not advocating 25 it. I'm not asking you to do it. I'm just mentioning it. As

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you are trying to deal with what is, you know, clearly a 2 challenging problem, it's a creative solution that you folks are bringing forward, and I think it's just something you might 4 want to think about as you try to find the right way to deal 5 with these matters. Mr. Spelfogel, I interrupted you. Did you 6 want to say something?

MR. SPELFOGEL: Yes, thank you, Your Honor, and we appreciate the comments, and I think those are very good suggestions. Just in terms of clarity, the -- you know, I think as everybody has agreed and said in their papers the idea is for these issues to be dealt with either in BVI or in state 12 court or some combination.

I think, as Mr. Lawall said, depending upon the rulings, there's a possibility that there's an issue and simply what was money advanced and loaned and is that something payable, so just more of a basic 101 bankruptcy issue, which doesn't go to the heart of any of the disputes. So I think that's what the idea of the reservation is. You know, I think 19 with lots of attorneys involved and cooks here, the language, you know, could have been cleaner, but that was I think the genesis of multiple negotiations.

In terms of what can happen, there is the claim which is right now in the BVI as to ownership of the property, but there's other claims that are teed up that could affect the rights of the property that are outside of the court also. For

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1 instance, without getting into, you know, any of the detail, 2 but, for instance, Pacific Alliance, you know, asserts an objecting creditor that they own anything that Kwok owns, and 4 they assert that Kwok owns Bravo Luck, and it's a sham.

So it's a little bit circular, but the point of all that is that we believe those issues would be addressed in the state court or BVI and that the reservation is very limited. do think potentially having some kind of mediation more globally could be something that would be effective.

I think, you know, at least from my training, you know, over the years, the melting asset or the melting ice cube is the (indiscernible), so that was what I think the parties unanimously were in agreement that let's see if we can get that teed up for sale for the spring, the spring selling season, maximize that, and then hopefully if that results in monetizing the asset and cashes in a bank preserve under, you know, the Court's supervision, these other issues that takes more time, that's not as detrimental.

So, anyway, that was the genesis of where we are and why we're proceeding in the fashion we are.

THE COURT: All right. And just -- I don't -- please don't misunderstand the source of my questions. I don't mean at all in asking these questions to criticize what's in the 24 contents of the agreement. I know this is a hard agreement to 25 \parallel deal with and to structure. These are just things that have

popped out to me in my looking at it and then perhaps a 2 different perspective than you folks. So I don't mean to suggest that -- or nitpick at this.

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But I'll mention something else. Paragraph 26, time is of the essence, now I know there's the 180-day period, and if that -- but there's also language in the agreement that gives people the opportunity to modify dates. I just didn't know whether the time of the essence is consistent with that.

MR. SPELFOGEL: Judge, it's Mr. Spelfogel. We would ask, you know, obviously subject to Your Honor's availability, if we can put on -- get a date maybe two weeks out for the 9019 and also to bring the sale of the -- the sale agent motion to Your Honor for that date as well with the -- and carry out motions to that date for holding purposes with the idea that we would work with the parties, the sale officer, and also the U.S. Trustee to try to resolve these issues.

We do think that the name is just a name, and we $18 \parallel$ don't think that that should be an impediment, and we do think the scope -- there's a lot of authority to have a wider ray of scope in what the restructuring officer does here, but we don't think that there is a lot besides the sale to do in this case, other than presumably file a plan, which would be -- we would think to disburse assets pursuant to the rulings by the BVI and the state court, but that said, I think discussions with the 25 \parallel U.S. Trustee to try to resolve that would be very helpful.

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THE COURT: And what -- there's no provision in here $2 \parallel$ for compensating the sale officer. How is he or she going to be compensated? At least I didn't see it. Paragraph 2 talks $4 \parallel$ about the appointment of the designated sale officer.

MR. SPELFOGEL: And, again, and obviously Mr. Nash can jump in as well, this is Mr. Spelfogel, but we would envision that that would be dealt with in part of an agreement with the sale officer. That would be a separate standalone agreement. We weren't presuming to try to frame an agreement for -- you know, before we got somebody in place, so that has to be worked through.

MR. NASH: Your Honor, yes --

THE COURT: All right. Is that --

MR. NASH: -- that is exactly correct.

THE COURT: All right. Is the sale officer permitted to retain advisors? Can he or she retain counsel or other advisors in fulfilling his or her job?

MR. LAWALL: That's another question, Your Honor, 19∥ where we haven't worked out -- this is Lawall again. I guess the hope, Your Honor, because Judge Cyganowski is a practicing lawyer with a good firm that it might not be necessary, but I think that's one of those we'd have to cross the bridge after I think Mr. Nash has some further conversations with Judge 24 Cyganowski, and then I'm sure Mr. Spelfogel and myself will 25 \parallel want to have some conversations, but our sense is --

THE COURT: Oh, yes --

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MR. LAWALL: -- we're just going to have to work out that issue.

THE COURT: No, and that's fine. I guess my point is 5 that you can retain Judge Cyganowski assuming everything gets worked out, but you've not retained her firm. Now, of course the understanding is that she's free to retain the firm to advise her on, you know, matters. Nothing sort of jumps out at me as being problematic, and maybe it makes sense.

My point is just that that's -- and I understand now a little bit better why this hasn't been addressed in this kind of detail in Paragraph 2 or otherwise because the expectation is that is going to be vetted and resolved in connection with the motion seeking the appointment of the individual.

All right. Bear with me one second. And just one last question, and, again, it may be just that I haven't studied this, you know, sufficiently, in the sale procedures in Paragraph 5, at the bottom of Page 3, the parties agree to the following regarding the sale of the residence, and there in (a) it's a sale and cash closing subject to higher and better offers, et cetera, and we have those procedures.

In six the approval powers, at best the sale officer would overseeing the sale process, et cetera, and that the sale officer shall have final approval power after prior 25∥ consultation and subject to the bankruptcy court approval with

1 the right to object regarding the marketing and sale of the $2 \parallel \text{residence}$, including the following, to decide the sale process whether through traditional means, private sale option or a 4 combination. Is that consistent with five?

UNIDENTIFIED ATTORNEY: Your Honor, I --

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THE COURT: I thought -- I'm sorry, I thought that in five what the parties were doing was saying, okay, look, this is the process we're going to agree to, and in six you're saying -- and the person who's going to oversee it is a sale officer, right, and that she or -- if it's Judge Cyganowski, she's going to have to make some calls, you know, who's a qualified buyer, who's a qualified officer, you know, those sorts of things. 13

But it just struck me that in (a) you seem to be saying that she is also the one to decide what the process is going to be, whether through traditional means, a private sale auction, or a combination, and that seemed to be inconsistent 18 with what was in five.

MR. SPELFOGEL: Your Honor, this is Mr. Spelfogel. think the preamble in six provides for all that is subject to bankruptcy approval and the right for Bravo Luck and Pacific Alliance to weigh in. So I think what's contemplated is to have some kind of separate procedures -- specific procedures approved for -- you know, as this moves forward. supposed to lay out sort of the broad strokes on this, but give 1 some flexibility to the sale officer, and I think it's going to depend on the interest here and the level of the sale.

But certainly from at least our standpoint we always 4 believe that anything should be subject to higher and better 5 offer, that the sale officer with their expertise and in consultation with the parties would need to weigh in and let the parties know their recommendations on how to best maximize things.

But I think this is more of a general blueprint, and 10 \parallel the specific -- for instance, the sale itself would be subject to obviously approval by the Court and the -- any sort of specific protocols would also be subject to further approval of the Court.

THE COURT: All right. Does anyone else --

MR. NASH: Judge, in Paragraph 5 --

THE COURT: Yes.

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I'm sorry, Judge. We did contemplate a MR. NASH: 18 sale motion, which is a bidding procedures type of motion, and, 19 you know, when we did 6(a), I think we just wanted to cover all possible bases and maybe trying to cover everything possible that, you know, you could read it, and I see how you do read it, that there's a possible inconsistently.

So, but that was the thought, that there will be a motion on bidding procedures. There would be a motion on sale approval. There would be two sets of motions, but whether it's

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a private sale per se, I think that's -- you know, given the $2 \parallel$ nature of the asset, that is probably -- everybody thinks it will probably go because there is an interview process with the Sherry-Netherland. So, you know, 6(a) is an effort to capture 5 possibilities we weren't thinking of.

THE COURT: All right. Just bear with me one second. Mr. Morrissey, is there anything else? I know that your office has got a lot of questions or at least some questions. you've laid out on the record, you know, the concerns, and I don't need to hear them again, but is there anything else you'd like to add to what you have already set forth?

MR. MORRISSEY: Your Honor, once again Richard Morrissey for the U.S. Trustee. The comments that Your Honor made a few minutes ago about what's happening in the wider world of this case, namely the litigation in other courts and how they're going to interact, I'm hoping that the Court's comments, and I'm speaking to Your Honor obviously, but I'm really speaking to the party, that I'm hoping that the Court's comments will make it even clearer than it already is that what this case needs is a quarterback, and if it's not going to be a Chapter 11 Trustee, but the parties, namely PAX, you know, is not comfortable with the debtor as a straight debtor-inpossession in the case, I really think that the CRO alternative, the conventional CRO alternative is still the best approach, even more so given the Court's concerns about what's

going on in the other court.

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The passage from -- that Your Honor read regarding what's happening in the other courts, the SO or sales officer $4 \parallel$ was not included in that, and I think that the person who should be, as I put it, the quarterback of this operation should definitely be involved in that process because we can bring the whole case together with one person in charge, and that person -- and I think the parties don't necessarily disagree with the concept, but that a CRO should be in charge of the whole thing in accordance with the J. Alix protocol, and I certainly hope the parties will consider that, especially in light of the Court's comments regarding the other litigation.

And also, by the way, all the confusion regarding the sale process would vanish because there would just be, as Mr. Nash was saying, you'd have a conventional bidding procedures motion, you'd have a sale motion, et cetera, et cetera, and it's all being done by the one party. And I think in the interest of efficiency it would certainly be a better approach because when it comes to the other litigation, I really wonder who is in charge of that, who is in charge of quarterbacking all of that, and I think right now, unless it's a straight debtor-in-possession case, the answer is nobody.

And so I think short of a Chapter 11 Trustee solution, I think the conventional CRO solution would work.

THE COURT: All right. Thank you. All right.

Anyone else wish to be heard?

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MR. LAWALL: Your Honor --

THE COURT: All right. Here --

MR. LAWALL: -- Fran Lawall.

THE COURT: I'm sorry. Go ahead.

MR. LAWALL: No, that's all right, Your Honor.

THE COURT: Mr. Lawall.

MR. LAWALL: Just closure on that last point, and I appreciate the U.S. Trustee's concerns, but I think Your Honor gets the sense of how difficult this agreement was to negotiate, and a CRO would put a hole right in the middle of it with all respect to the U.S. Trustee. And so -- and I know this issue can come up, Your Honor, if we can tee up on the 9019 motion, but, again, the CRO would create problems on my client's side just because of how hard it was to get to where we are right now.

All right. All right. THE COURT: I need to consult 18 with Ms. Rodriguez or -- I can't do this in the next two weeks 19∥ just given the stuff that I have on my calendar and stuff that 20 needs to be done.

So, first, what I'd ask you folks to do is to come 22∥ back with some other days that you have in mind, preferably in early April, and I apologize, but it's just a function of the press of other matters. It would give you an opportunity to see if you can get the closure with the U.S. Trustee, and also 1 put you in a position to tee up all the other -- the other 2 motions that you're going to be filing, right, because what you 3 want is approval of the 9019, the retention of the sale officer 4 and the retention of a broker, am I right about that? I think

UNIDENTIFIED ATTORNEY: Yes, Your Honor.

THE COURT: -- not the broker, but the sale officer.

UNIDENTIFIED ATTORNEY: Yes.

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THE COURT: Okay. All right. Because the sale officer will be involved in the selection --

UNIDENTIFIED ATTORNEY: Correct.

THE COURT: -- of the broker.

UNIDENTIFIED ATTORNEY: Correct.

THE COURT: Right. So I would ask you to get back to Ms. Rodriguez. We'll try to accommodate it. I just can't do it in the next few weeks. I need some time to work with her 17 \parallel to, you know, get some dates that work for us.

So, please -- so what we'll do is -- first, thank you 19 very much for getting the draft to us. It's very, very -- it's 20 been very helpful to me. This conversation I think has been very, very useful, and, you know, I'm hopeful that we're going to be able to get to some resolution here.

And, Mr. Morrissey, I know that from your office's $24 \parallel$ perspective there is the J. Alix protocol. There are other 25∥things people have -- back in the olden days when we didn't

1 have those sorts of things, you know, we had mediators that $2 \parallel$ although they were mediators they had, you know, more specific or sometimes, you know, broad ranging assignments to help 4 resolve specific claims and then other issues that might come 5 up. I don't know if it's a -- can be done a similar thought as to this -- the individual who's going to, you know, oversee the -- whose job would be to oversee the sale process, be the 8 honest broker, if you would, and maybe there are other things that she could be retained to look after to get something more in line with something the U.S. Trustee is more -- not just familiar with, but be willing to address.

So, all that being said, what I ask is that you get back to Ms. Rodriguez. We'll try to accommodate your schedules. You know, this is as a practical matter will happen early in April. So that gives you, you know, time to get the other stuff done, try to work something out, finalize your deal with the sale, of the -- Judge Cyganowski and get it front of us. Okay.

> MR. NASH: Thank you, Judge.

MR. SPELFOGEL: Your Honor, this is Mr. Spelfogel. Just as one housekeeping in terms of the Pacific Alliance's motion for stay and trustee, if we can carry that over to whatever date we're going to be --

> THE COURT: Yes.

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MR. SPELFOGEL: -- choosing, that would be helpful.

THE COURT: Of course. Thank you very much. 1 2 MR. SPELFOGEL: Thank you. 3 THE COURT: All right. Does anyone else wish to be heard? 4 5 UNIDENTIFIED ATTORNEY: Your Honor, the status 6 conference as well. 7 THE COURT: Yes, so the next time -- yes, yes, we can carry the status conference. We'll carrying everything, but, 8 you know, we're going to have the 9019 motion, and I assume the 10 other motions as well will be on. 11 UNIDENTIFIED ATTORNEY: Thank you, Judge. 12 THE COURT: Okay. Great. Thank you very much. 13 UNIDENTIFIED ATTORNEY: Thanks, Judge. UNIDENTIFIED ATTORNEY: Thank you. Take care. 14 15 THE COURT: All right. Thank you. UNIDENTIFIED ATTORNEY: Thank you. 16 17 18 19 20 21 22 23 24 25

CERTIFICATION

I, COLETTE MEHESKI, court approved transcriber, certify that the foregoing is a correct transcript from the official electronic sound recording of the proceedings in the above-entitled matter, and to the best of my ability.

/s/ Colette Meheski

COLETTE MEHESKI

J&J COURT TRANSCRIBERS, INC. DATE: March 18, 2021